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Allen Harrison Development Company  
Alliance Residential  
Allied Orion Group, LLC  
AmREIT  
Andrews Kurth LLP  
Bernstein Investments Management, Inc.  
BMS Management, Inc.  
Boxer Property  
Carson Companies  
CBRE Asset Services  
CCIM  
City Street Funding LLC  
DCT Industrial  
J A Billipp Company  
BMS Management, Inc.  
CBRE/Houston Center  
CityStreet Residential Partners  
CORE Real Estate, LLC  
Cousins Properties Inc.  
DCT Industrial  
Goodrich Operating Co.  
Granite Properties  
Greater Houston Builders Association  
Gulf Coast Commercial Group  
Houston Apartment Association  
Houston BOMA  
Houstonians For Responsible Growth  
Huntsinger Consulting, LLC  
i3 Interests LLC  
IREM – Houston  
JA Billipp Company  
Kagan Realty Investors  
Levcor, Inc.  
MetroNational Corporation  
Midway  
Mischer Investments, L.P.  
NAIOP  
New Quest Properties  
Newland Communities  
Parkside Capital  
PM Realty Group, L.P.  
RE:VIVE Development  
RPI Management Co.  
Rube Holdings, Ltd.  
Silvestri USA  
Skanska  
Slosburg Company  
Sueba USA, Corp.  
Tanglewood Corporation  
Taracorp  
The Carson Companies  
The Howard Hughes Corp  
The Woodlands Development  
Trammell Crow Company  
Trammell Crow Residential  
Unilev Management Investors  
Weingarten Realty Investors  
Wolff Companies

December 21, 2015

Andy Icken, Chief Development Officer  
Mayor’s Office  
P.O. Box 1562  
Houston, Tx 77251-5162

Re: Special revenue fund and fee adjustment proposal

Dear Mr. Icken:

HREC supports the creation of a SRF. We believe the SRF will ensure the City has dedicated and committed resources for development-related services. This important step can resolve problems with services that our members and the City have a joint interest in resolving. HREC understands that fees should align with the City’s cost of service. We expect the City to continue to press for efficiencies in delivery of these services.

Most important to HREC is ensuring there is ongoing dialogue between the City and our customers, the development community, on the performance of services. We understand that the SRF will provide ongoing monitoring of service delivery and be accountable for the performance of these services. We look forward to working with you on this activity.

Sincerely,

Bill Huntsinger, Executive Director  
HREC

cc: Patrick Walsh, Director of Planning