

Exhibit A

NEWPP Expansion Balance of Plant Construction

Direct Construction Costs	<u>Procurement Package</u>	<u>Selected Tier 1 Subcontractor</u>
	Administration Building	Horizon
	Central Plant	McCarthy
	Dewatering Building	Alberici
	Liquid Residual EQ Basins	ITX
	Ground Storage Tanks	Preload
	High Service Pump Station	Pepper-Lawson Waterworks (PLW)
	I&C SCADA	HWT - SCADA
	North Plant	Balfour Beatty
	Site Electrical	Fisk Electric
	Substation	Dashiell Corp.
	Yard Piping	PLW
Total Direct Construction Cost for 11 Construction Packages		\$876,940,751.00

Indirect Construction Costs	<u>Category</u>	<u>Contractor</u>
	Professional Services	HWT
	Insurance and Bonds	TBD
	Design Builder Fee	HWT
	Design Builder Contingency and Risk	HWT
	Construction Allowances	TBD
	Start-up & Testing	HWT
	Transition Services	HWT
Total Indirect Cost for Balance of Plant		\$438,865,753.00

Previously Appropriated Amount (Includes Design and Early Work Packages)	\$449,726,330.00
Total Guaranteed Maximum Price	\$1,765,532,834.00

Exhibit B

Procurement Details

Procurement: Competitive Sealed Proposal (CSP) Method was used for the procurement packages; except for the Central Plant (details for this package can be found below). HWT evaluated each proposal independently. Each prospective contractor was then interviewed by HWT with the City and an Authority representative as observers. Following the interviews, HWT and the City convened for a final evaluation and scoring of the proposals on a consensus basis.

Construction Packages

1. The Administration and Maintenance Building: The Request for Proposal (RFP) was advertised on August 16, 2018. Proposals were received on October 15, 2018 from Flinto Inc. and Horizon International Group, LLC (Horizon). Horizon was chosen as the major subcontractor to perform the work.
2. The Central Plant was a Sole Source procurement based on the recommendation from HWT to continue with the same contractor as the Early Work Package 2A (West Filters and Transfer Pump Station Deep Foundations). Market prices for this package were verified by the Project Advisor/Technical Consultant. McCarthy Building Companies, Inc. (McCarthy) was chosen as the major subcontractor to perform the work.
3. The Dewatering Building: The RFP was advertised on January 30, 2018. Proposals were received on June 27, 2018 from Alberici Constructors, Inc. (Alberici), Balfour Beatty Infrastructure, Inc. (BBI), Pepper-Lawson Waterworks LLC (PLW), and Sundt Construction (Sundt). Alberici was chosen as the major subcontractor to perform the work.
4. The Liquid Residual EQ Basins: The RFP was advertised on January 8, 2018. Proposals were received on February 5, 2018 from Allico Construction, Baker Concrete Construction Inc, and Industrial TX Corp (ITX). ITX was chosen as the major subcontractor to perform the work.
5. The Ground Storage Tanks: The RFP was advertised on June 1, 2018. Proposals were received on July 13, 2018 from DN Tanks Inc., Preload LLC (Preload), and Tarsco. Preload was chosen as the major subcontractor to perform the work.
6. The High Service Pump Station: The RFP was advertised on January 11, 2018. Proposals were received on June 15, 2018 from Alberici, PLW, and Sundt. PLW was chosen as the major subcontractor to perform the work.
7. The I&C: The RFP was advertised on June 29, 2018. Proposals were received on September 18, 2018 from HWT SCADA Team and Hatch Associates Consultants, Inc. (HACI). The Project Director has approved HWT SCADA Team to self-perform the work.
8. The North Plant: The RFP was advertised on January 5, 2018. Proposals were received on March 20, 2018 from BBI, PLW, and Sundt. BBI was chosen as the major subcontractor to perform the work.
9. The Site Electrical: The RFP was advertised on March 16, 2018. Proposals were received on May 16, 2018 from Boyer Inc., Walker, and Fisk Electric (Fisk). Fisk was chosen as the major subcontractor to perform the work.
10. The Substation: The RFP was advertised on April 30, 2018. Proposals were received on June 29, 2018 from Saber Power Services, LLC and Dashiell Corp (Dashiell). Dashiell was chosen as the major subcontractor to perform the work.
11. The Yard Piping: The RFP was advertised on January 30, 2018. Proposals were received on April 10, 2018 from Thalle Construction Company and PLW. PLW was chosen as the major subcontractor to perform the work.

Professional Services

The Material Testing/Quality Control Package: The RFP was advertised on May 4, 2018. Responses were received on May 31, 2018 from ECS Southwest, LLP, Professional Service Industries, Inc., and Geotest Engineering, Inc.(Geotest). Geotest was chosen as the major subcontractor to perform the work.



EXHIBIT C
Direct Construction Cost

City of Houston
Office of Business Opportunity and Contract Compliance
Schedule of MWSBE Participation
Updated November 10, 2020

Project Name: Northeast Water Purification Plant Expansion
Project No.: 4600013557
Prime Contractor: Houston Waterworks Team
Liasion/Phone: Paul Vranesic/832-644-6287

Name of Minority/Woman/Small Business Enterprise	City OBO Certification Type	NAICS Code	Description of Work to be Performed	Prior Commitment \$	Additional Proposed Commitment	Total Proposed Commitment	Paid To Date	Unpaid Commitment (includes Retainage)	Paid Commitment % of Direct Construction Cost	Total Proposed Commitment % of Direct Construction Cost
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DIRECT CONSTRUCTION COST

Previous RCAs, Early Work Packages Direct Construction Costs	MBE/WBE/SBE	Various	Early Construction Work	\$35,101,278	\$0	\$35,101,278	\$27,357,797	\$7,743,481	2.44%	3.13%
Balance of Plant Direct Construction Costs										
J Simmons Group, Inc. (Yard Pipe)	MBE/SBE	238910	Earthwork (site preparation contractors)	\$4,000,000	\$0	\$4,000,000	\$0	\$4,000,000	0.00%	0.36%
KLP Commercial (Yard Pipe)	MBE/WBE/SBE	423390	Construction material wholesaler	\$0	\$288,327	\$288,327	\$112,025	\$176,302	0.01%	0.03%
NY Trucking (Yard Pipe)	MBE/SBE	484220	Dump trucking	\$0	\$150,000	\$150,000	\$93,662	\$56,338	0.01%	0.01%
Ally General Solutions (Yard Pipe)	MBE/SBE	541370	Construction surveying	\$0	\$56,000	\$56,000	\$56,559	\$0	0.01%	0.00%
Huff & Mitchell (Yard Pipe)	SBE	237110	Utility line construction	\$0	\$1,000,000	\$1,000,000	\$528,794	\$471,206	0.05%	0.09%
Jimerson Underground, Inc. (Yard Pipe)	WBE/SBE	237110	Underground utility construction	\$6,250,000	\$0	\$6,250,000	\$944,082	\$5,305,918	0.08%	0.56%
FABco LLC (Yard Pipe)	SBE	332312	Rebar supplier	\$50,000	\$0	\$50,000	\$0	\$50,000	0.00%	0.00%
Rangeline Tapping Services, Inc. (Yard Pipe)	SBE	237110	Pipe tapping	\$750,000	\$0	\$750,000	\$0	\$750,000	0.00%	0.07%
Alcott, Inc. (Site Electrical)	SBE	238910	Boring and trenching contractor	\$4,000,000	\$0	\$4,000,000	\$1,219,259	\$2,780,741	0.11%	0.36%
BL Technology, Inc. (Site Electrical)	WBE	334513	Access controls	\$750,000	\$0	\$750,000	\$0	\$750,000	0.00%	0.07%
Mbroh Engineering, Inc. (I&C)	MBE	541512	Application engineering, commissioning, & management	\$5,610,000	\$0	\$5,610,000	\$751,860	\$4,858,140	0.07%	0.50%
Horizon International Group, LLC (AMB)	MBE/WBE/SBE	236220	Construction Management	\$15,000,000	\$0	\$15,000,000	\$1,824,381	\$13,175,619	0.16%	1.34%
Gutier LLC (North Plant)	MBE/SBE	238160	Roofing contractor	\$978,830	\$0	\$978,830	\$0	\$978,830	0.00%	0.09%
Hallmark Hose Organization, Inc. (North Plant)	MBE/SBE	332996	Pipe supply	\$1,686,181	\$0	\$1,686,181	\$144,870	\$1,541,311	0.01%	0.15%



EXHIBIT C
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Updated November 10, 2020

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Medcalf Fabrication, Inc. (North Plant)	MBE/SBE	238990	All other specialty trade contractors (metal fabrication)	\$5,280,654	\$0	\$5,280,654	\$85,067	\$5,195,587	0.01%	0.47%
Rustbusters Industrial Painting, Inc. (North Plant)	MBE/SBE	238990	All other specialty trade contractors (coating and painting services)	\$3,845,882	\$0	\$3,845,882	\$0	\$3,845,882	0.00%	0.34%
Saabs Construction Company, Inc. (North Plant)	MBE/SBE	238140	Masonry contractor	\$2,772,230	\$0	\$2,772,230	\$0	\$2,772,230	0.00%	0.25%
Spartan Reinforcing, LLC (North Plant)	MBE/SBE	238120 & 423510	Rebar contractor and steel merchant wholesalers	\$13,409,961	\$0	\$13,409,961	\$574,887	\$12,835,074	0.05%	1.20%
Alcott, Inc. (North Plant)	SBE	238210	Electrical excavation	\$2,066,936	\$0	\$2,066,936	\$0	\$2,066,936	0.00%	0.18%
BL Technology, Inc. (North Plant)	WBE	238210	Electrical Fire & Security Alarm	\$626,984	\$0	\$626,984	\$0	\$626,984	0.00%	0.06%
BRM Concrete (North Plant)	MBE/SBE	237320	Ready mix concrete delivered	\$0	\$4,000,000	\$4,000,000	\$18,141	\$3,981,859	0.00%	0.36%
Gralan Enterprises (North Plant)	MBE/WBE/SBE	238110	Concrete contractors	\$0	\$4,200,000	\$4,200,000	\$345,495	\$3,854,505	0.03%	0.37%
J Simmons Group (North Plant)	MBE/SBE	238910	Site preparation	\$0	\$6,000,000	\$6,000,000	\$900,022	\$5,099,978	0.08%	0.54%
Apcon Services, LLC (Central Plant)	SBE	423320	Gravel, construction merchants wholesalers and dump trucking	\$695,000	\$0	\$695,000	\$859	\$694,141	0.00%	0.06%
Rebar Reinforcement Placers LLC (Central Plant)	MBE/SBE	238120	Reinforcing steel contractor	\$1,300,000	\$0	\$1,300,000	\$15,642	\$1,284,358	0.00%	0.12%
Alcott, Inc. - Fisk (Central Plant)	SBE	238910	Boring and trenching contractor	\$1,450,000	\$0	\$1,450,000	\$0	\$1,450,000	0.00%	0.13%
Gutier LLC (Central Plant)	MBE/SBE	238160	Roofing contractor	\$900,000	\$0	\$900,000	\$0	\$900,000	0.00%	0.08%
Rustbusters Industrial Painting, Inc. (Central Plant)	MBE/SBE	238990	All other specialty trade contractors (coating and painting services)	\$3,250,000	\$0	\$3,250,000	\$0	\$3,250,000	0.00%	0.29%
Empire Acero, LLC (Central Plant)	SBE	238120	Structural steel erection	\$375,000	\$0	\$375,000	\$55,194	\$319,806	0.00%	0.03%
Lazer Construction Company, Inc. (Central Plant)	MBE	238910	Site preparation contractors, excavating, earthmoving	\$1,850,000	\$0	\$1,850,000	\$0	\$1,850,000	0.00%	0.17%
Pyramid Masonry & Construction, Inc. (Central Plant)	SBE	238140	Masonry	\$1,900,000	\$0	\$1,900,000	\$0	\$1,900,000	0.00%	0.17%



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C & B Rebar (Central Plant)	MBE	238120	Rebar contractor	\$750,000	\$0	\$750,000	\$0	\$750,000	0.00%	0.07%
Escalante Construction, Inc. (Central Plant)	MBE	237110	Concrete construction	\$180,000	\$0	\$180,000	\$0	\$180,000	0.00%	0.02%
Cohen Industrial Supply Co. (Central Plant)	SBE	423510	Supply Piping and Valves	\$900,000	\$0	\$900,000	\$0	\$900,000	0.00%	0.08%
Macaulay Controls Company (Central Plant)	WBE	334513	Install Analyzers & Piping	\$400,000	\$0	\$400,000	\$7,550	\$392,450	0.00%	0.04%
BL Technology, Inc. (Central Plant)	WBE	238210	Alarm & Electric Installation	\$6,650,000	\$0	\$6,650,000	\$0	\$6,650,000	0.00%	0.59%
FABco LLC (Central Plant)	SBE	332312	Supply of reinforcing steel	\$3,000,000	\$0	\$3,000,000	\$243,885	\$2,756,115	0.02%	0.27%
Gralan (Central Plant)	MBE/WBE/SBE	238110	Concrete contractors	\$0	\$3,000,000	\$3,000,000	\$193,212	\$2,806,788	0.02%	0.27%
Gurrolo Repro (Central Plant)	MBE	561439	Reprographic services	\$0	\$15,000	\$15,000	\$8,597	\$6,403	0.00%	0.00%
Locke Solutions (Central Plant)	SBE	327331	Precast concrete	\$0	\$2,389,000	\$2,389,000	\$264,996	\$2,124,004	0.02%	0.21%
Bevco Co - ITX (Central Plant)	WBE/SBE	423720	Plumbing supplies	\$0	\$100,000	\$100,000	\$570,057	\$0	0.05%	0.01%
C&B Rebar Construction, Inc. - ITX (Central Plant)	MBE	238120	Reinforcing Steel Contractor	\$0	\$900,000	\$900,000	\$74,145	\$825,855	0.01%	0.08%
Cohen Industrial Supply Co. - ITX (Central Plant)	SBE	423510	Supply Piping and Valves	\$0	\$320,000	\$320,000	\$389,584	\$0	0.03%	0.03%
Macaulay Controls Company - ITX (Central Plant)	WBE	334513	Install Analyzers & Piping	\$0	\$458,900	\$458,900	\$73,764	\$385,136	0.01%	0.04%
Medcalf Fabrication - ITX (Central Plant)	MBE	238990	Miscellaneous metal fabrication	\$0	\$385,000	\$385,000	\$1,900	\$383,100	0.00%	0.03%
C&B Rebar Construction, Inc. (LR EQ Basins)	MBE	238120	Reinforcing Steel Contractor	\$450,000	\$0	\$450,000	\$728,383	\$0	0.07%	0.04%
Cohen Industrial Supply Co. (LR EQ Basins)	SBE	423510	Supply Piping and Valves	\$850,000	\$0	\$850,000	\$150,124	\$699,876	0.01%	0.08%
BL Technology, Inc. (LR EQ Basins)	WBE	334513	Instrumentation and Controls	\$400,000	\$0	\$400,000	\$37,050	\$362,950	0.00%	0.04%
NY Trucking (LR EQ Basins)	MBE/SBE	484220	Dump truck services	\$0	\$40,000	\$40,000	\$41,814	\$0	0.00%	0.00%
Medcalf Fabrication, Inc. (LR EQ Basins)	SBE	238990	Misc. metals	\$75,000	\$0	\$75,000	\$0	\$75,000	0.00%	0.01%
Horizon International Group, LLC (Dewatering Bldg)	MBE/WBE/SBE	236220	Concrete	\$4,750,000	\$0	\$4,750,000	\$1,299,857	\$3,450,143	0.12%	0.42%
Rob Pelletier Construction, Inc. (Dewatering Bldg)	WBE/SBE	238390	Translucent wall panels	\$325,000	\$0	\$325,000	\$0	\$325,000	0.00%	0.03%



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Rustbusters Industrial Painting, Inc. (Dewatering Bldg)	MBE/SBE	238990	All other specialty trade contractors (coating and painting services)	\$1,000,000	\$0	\$1,000,000	\$0	\$1,000,000	0.00%	0.09%
Saabs Construction Company, Inc. (Dewatering Bldg)	MBE/SBE	238140	Masonry	\$400,000	\$0	\$400,000	\$0	\$400,000	0.00%	0.04%
BL Technology, Inc. - Fisk (Dewatering Bldg)	WBE	334513 & 238210	Instrumentation, fire alarm, & security	\$1,750,000	\$0	\$1,750,000		\$1,750,000	0.00%	0.16%
J Simmons Group, Inc. (HSPS)	MBE/SBE	415120	Trucking & materials	\$250,000	\$0	\$250,000	\$0	\$250,000	0.00%	0.02%
Empire Acero, LLC (HSPS)	SBE	238120	Steel erection	\$630,000	\$0	\$630,000	\$0	\$630,000	0.00%	0.06%
Medcalf Fabrication, Inc. (HSPS)	SBE	238990	Misc. metals	\$2,100,000	\$0	\$2,100,000	\$53,149	\$2,046,851	0.00%	0.19%
Bamex Painting, Inc. (HSPS)	MBE/SBE	238990	All other specialty trade contractors (coating and painting services)	\$900,000	\$0	\$900,000	\$32,620	\$867,380	0.00%	0.08%
Spartan Reinforcing, LLC (HSPS)	MBE/SBE	238120 & 423510	Rebar	\$850,000	\$0	\$850,000	\$187,578	\$662,422	0.02%	0.08%
Pyramid Masonry (HSPS)	SBE	238140	Masonry contractor	\$0	\$537,794	\$537,794	\$177,017	\$360,777	0.02%	0.05%
C & B Waterworks (HSPS)	MBE/SBE	238120	Rebar contractor	\$0	\$13,380	\$13,380	\$13,380	\$0	0.00%	0.00%
Hallmark Hose Organization, Inc. (GST)	MBE/SBE	332996	Supply fabricated steel and ductile iron pipe and fittings	\$2,050,000	\$0	\$2,050,000	\$917,227	\$1,132,773	0.08%	0.18%
Access Data Supply, Inc. (GST)	MBE	561110	Merchant wholesaler (steel and lumber)	\$800,000	\$0	\$800,000	\$0	\$800,000	0.00%	0.07%
Lazer Construction Company (Substation)	MBE/SBE	238910	Earthwork - Site prep	\$0	\$75,000	\$75,000	\$167,807	\$0	0.01%	0.01%
FenceMaster of Houston (Substation)	MBE/SBE	238990	Fence work	\$0	\$25,000	\$25,000	\$3,585	\$21,415	0.00%	0.00%
TBD			Various/Unallocated	\$355,000	\$0	\$355,000	\$0	\$355,000	0.00%	0.03%



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GMP PROJECT DIRECT CONSTRUCTION COST TOTALS				\$143,713,936	\$23,878,401	\$167,667,337	\$40,665,877	\$129,381,649	3.63%	14.97%

\$1,120,022,291	Varied by contract package	\$167,667,337	14.97%
Project Direct Construction Cost (projected value, subject to change)	MWSBE Participation Goals	MWSBE Subcontract Amount (projected value, subject to change)	MWSBE % of Project Direct Construction Cost

NOTE: All firms must be certified by the City of Houston Office of Business Opportunities to count toward the MWSBE participation goal.

THE OVERALL PROJECT MWSBE PARTICIPATION GOAL IS 13.5%



EXHIBIT D
Professional Services

City of Houston
Office of Business Opportunity and Contract Compliance
Schedule of MWSBE Participation
Updated November 03, 2020

Project Name: Northeast Water Purification Plant Expansion
Project No.: 4600013557
Prime Contractor: Houston Waterworks Team
Liasion/Phone: Paul Vranesic/832-644-6287

Name of Minority/Woman/Small Business Enterprise	City OBO Certification Type	NAICS Code	Description of Work to be Performed	Prior Commitment \$	Additional Proposed Commitment	Total Proposed Commitment	Paid to Date	Unpaid Commitment (includes Retainage)	Paid Commitment % of Professional Services Contract Value	Total Proposed Commitment % of Professional Services Contract Value
Previous RCAs Early Work Packages Professional Services	MBE/WBE	541330	Engineering/Professional Services	\$31,994,489	\$0	\$31,994,489	\$31,994,489	\$0	10.89%	10.9%
Balance of Plant Professional Services										
Kalluri Group, Inc.	MBE	541330	ESDC	\$1,800,000	\$0	\$1,800,000	\$45,496	\$1,754,504	0.02%	0.6%
KIT Professionals, Inc.	MBE	541330	ESDC	\$6,800,000	\$0	\$6,800,000	\$87,242	\$6,712,758	0.03%	2.3%
ISANI Consultants, L.P.	MBE/SBE	541330	EDSDC and QC/ Material Testing	\$4,100,000	\$0	\$4,100,000	\$233,318	\$3,866,682	0.08%	1.4%
IMS Engineers, Inc.	MBE	541330	ESDC	\$125,000	\$0	\$125,000	\$3,500	\$121,500	0.00%	0.0%
Mbroh Engineering, Inc.	MBE	541330	QC/Material Testing	\$210,000	\$0	\$210,000	\$15,740	\$194,260	0.01%	0.1%
Geotest Engineering, Inc.	MBE	541330 &	QC/Material Testing	\$11,000,000	\$0	\$11,000,000	\$234,830	\$10,765,170	0.08%	3.7%
TLC Engineering, Inc.	MBE/SBE	541330	QC/Material Testing	\$12,300,000	\$0	\$12,300,000	\$239,169	\$12,060,831	0.08%	4.2%
Omega Engineers, Inc.	MBE	541330	QC/Material Testing	\$1,000,000	\$0	\$1,000,000	\$34,872	\$965,128	0.01%	0.3%
Gurrola ReproGraphics, Inc.	MBE	561439	General Conditions	\$360,000	\$0	\$360,000	\$1,269	\$358,731	0.00%	0.1%
Executive Cleaning Corp.	MBE/WBE/SBE	561720	General Conditions	\$430,000	\$0	\$430,000	\$194,450	\$235,550	0.07%	0.1%
Brooklyn Sweeps	MBE	488490	General Conditions	\$0	\$105,000	\$105,000	\$6,650	\$98,350	0.00%	0.0%
Recovery Security, Inc.	WBE	561612	General Conditions	\$0	\$700,000	\$700,000	\$22,564	\$677,436	0.01%	0.2%
PROF SVCS CONTRACT TOTALS				\$70,119,489	\$805,000	\$70,924,489	\$33,113,589	\$37,810,900	11.3%	24%

\$293,819,013	24%	\$70,924,489	24%
Professional Services Contract Value (projected value, subject to potential change)	MWSBE Goal	MWSBE Subcontract Amount (projected value, subject to potential change)	MWSBE % of Project Professional Services Contract Amount

NOTE: All firms must be certified by the City of Houston Office of Business Opportunities to count toward the MWSBE participation goal.
THE OVERALL PROJECT MWSBE PARTICIPATION GOAL IS 13.5%